



# GENDER PAY GAP

REPORT 2022



# OVERVIEW

McLaughlin & Harvey is a privately-owned construction and civil engineering business with 170 years of experience. The company employs over 775 people and operates throughout the United Kingdom and Ireland delivering quality construction, civil engineering and fit-out projects - and facilities management services - to various sectors.

In Great Britain there is a legal requirement to carry out a gender pay gap report annually. Northern Ireland has yet to pass similar legislation so the information contained in this report is for McLaughlin & Harvey Construction Limited (SC 150486) and does not include other parts of the Group..

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# INTRODUCTION

At McLaughlin & Harvey we value our people and the contribution they make to the successful delivery of our projects. Our aim is to provide our employees with the opportunity to develop in an inclusive and supportive environment. McLaughlin & Harvey Construction Limited employs 310 staff, with a turnover of £235.8m in the year. Of our workforce, 50 employees work for the waste management business. We pay everyone fairly for the work they do, creating a working environment where there are equal opportunities for each employee irrespective of their gender. This can be seen in all our processes and policies, ensuring opportunities are fair and equitable for all. This is our sixth gender pay gap report and as we expected the change is relatively small. It will take time to see any significant change from our initiatives to increase diversity, especially in the number of females employed at all levels across the Group.

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# GENDER PAY GAP REPORTING

In April 2017 regulations came into effect to say that companies with more than 250 employees were required to publish information on their gender pay gap. We are an equal pay employer where a male or female performing the same job in the company receive the same pay. The gender pay gap shows the difference between the average hourly earnings of males and females across the workforce. This is not the same as equal pay.

The Government Equalities Office set out the methodology for companies to use to report their mean and median gender pay gap, bonus gap and distribution across quartiles.

Difference between men and women	Mean (Average)	Median (middle)
Gender Pay Gap	33.9%	42.1%
Gender Bonus Gap	9.3%	55.0%

The mean is calculated by adding the wages of all relevant employees and dividing the figure by the number of employees of each gender.

The median is the figure that falls in the middle of the range when taking all wages smallest to largest for male and female employees.



# KEY FINDINGS

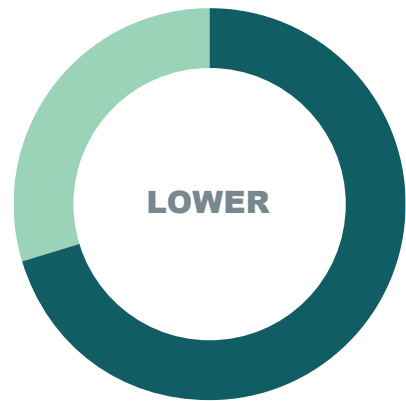
The construction industry in which we operate is traditionally a male sector, particularly at senior levels. However, we are committed to equal opportunities and fairness in our recruitment, development, promotion and reward practices with a target of increasing the number of females in our business and industry. Overall, there has been a small change in the figures being reported this year, and a 2% increase in the overall number of females within the business. In order that there is a shift in the number of females working in the industry we are working with schools and universities to raise awareness of the wider job opportunities in construction and provide students with an understanding of the qualifications required to perform one of these roles.

The number of females studying in construction related disciplines is significantly less than the number of males which results in females being under-represented within the construction industry.

A higher proportion of females working in our business fulfil roles of functional support which are typically lower paid than qualified occupations and this can be seen in the breakdown across the four quartiles.



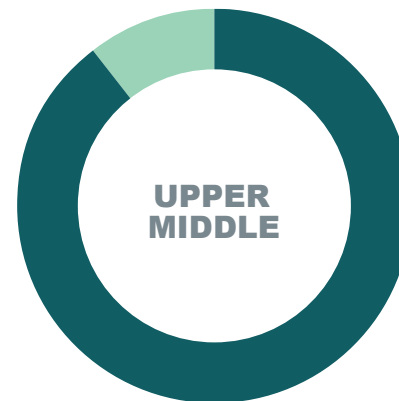
Distribution of all employees across pay quartiles as at 5 April 2022.



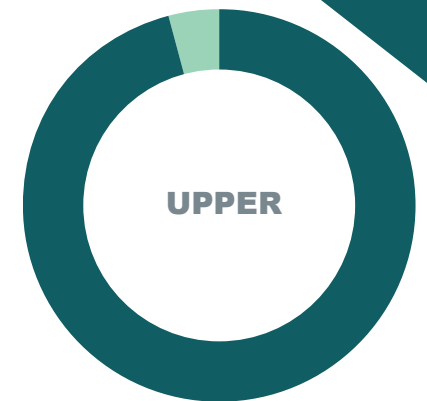
70.5% **Male**  
29.5% **Female**



70.1% **Male**  
29.9% **Female**



89.7% **Male**  
10.3% **Female**



96.1% **Male**  
3.9% **Female**



2.3% of females  
received a bonus



27.1% of males  
received a bonus



Male 82.0%



Female 18.0%

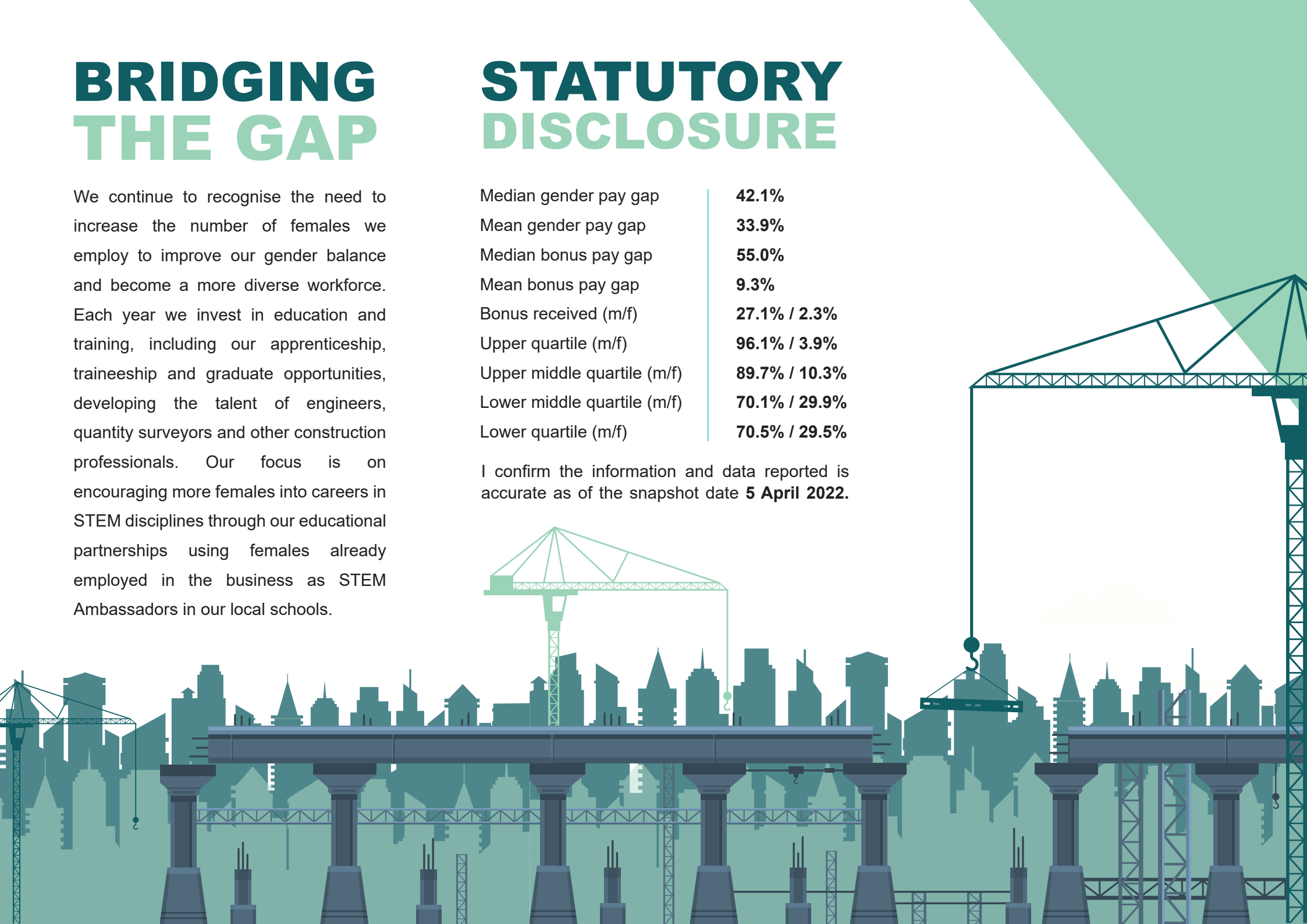
# BRIDGING THE GAP

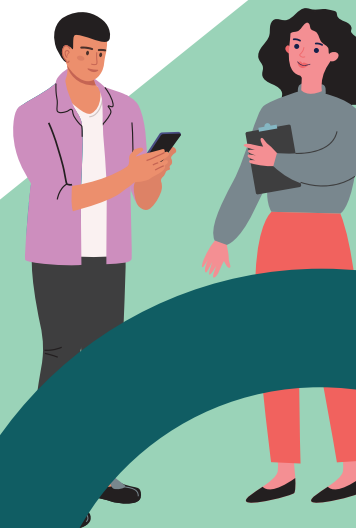
We continue to recognise the need to increase the number of females we employ to improve our gender balance and become a more diverse workforce. Each year we invest in education and training, including our apprenticeship, traineeship and graduate opportunities, developing the talent of engineers, quantity surveyors and other construction professionals. Our focus is on encouraging more females into careers in STEM disciplines through our educational partnerships using females already employed in the business as STEM Ambassadors in our local schools.

# STATUTORY DISCLOSURE

Median gender pay gap	<b>42.1%</b>
Mean gender pay gap	<b>33.9%</b>
Median bonus pay gap	<b>55.0%</b>
Mean bonus pay gap	<b>9.3%</b>
Bonus received (m/f)	<b>27.1% / 2.3%</b>
Upper quartile (m/f)	<b>96.1% / 3.9%</b>
Upper middle quartile (m/f)	<b>89.7% / 10.3%</b>
Lower middle quartile (m/f)	<b>70.1% / 29.9%</b>
Lower quartile (m/f)	<b>70.5% / 29.5%</b>

I confirm the information and data reported is accurate as of the snapshot date **5 April 2022**.





*David O'Neill*

David O'Neill, Group Finance Director